EDUCATION

Doctor of Philosophy, Education, *4.0 GPA*, Drake University, Des Moines, IA Dissertation – "Sensemaking & Rainmaking: A Phenomenology Examining the Fundraising Experiences of Presidents at Private, Nonprofit Institutions of Higher Education"

Juris Doctor, with distinction, University of Iowa College of Law, Iowa City, IA

Bachelor of Arts, summa cum laude, Wartburg College, Waverly, IA

PROFESSIONAL EXPERIENCE

President, Grand View University, Des Moines, IA, 2022-Present

President & CEO, Briar Cliff University, Sioux City, IA, 2018-2022

Executive Vice President, Briar Cliff University, Sioux City, IA, 2017-2018

Chief of Staff & University Counsel, Briar Cliff University, Sioux City, IA, 2017

Acting Vice President, Enrollment Management, Briar Cliff University, 2017

Executive Director, Philanthropy & Alumni Relations, Indian Hills Community College, Ottumwa, IA, 2015-2017

Director of Planned Giving, University of Iowa Foundation, Iowa City, IA, 2014-2015

President & Attorney, Johnson Law Firm, PC, Montezuma, IA, 1998-2014

President & General Counsel, Security Title & Escrow Services, Inc., Montezuma, IA, 1998-2014

General Counsel, Johnson & Johnson Enterprises, LLC, Montezuma, IA, 2000-2014

Adjunct Instructor: Real Estate Law for Paralegals, Iowa Valley Community College District, Grinnell, IA, 2011

Assistant Prosecutor, Poweshiek County Attorney's Office, Montezuma, IA, 1995-1999

Associate Attorney, Mahaffey Law Office, Montezuma, IA, 1995-1998

PROFESSIONAL PUBLICATIONS

- Karstens, R.L. (2020). Sensemaking & Rainmaking: A Phenomenology Examining the Fundraising Experiences of Presidents at Private, Nonprofit Institutions of Higher Education. ProQuest.
- Cranston, J., Karstens, R., Lange, P., & Schott, K. (Eds.) (2017). Learning to Lead: A doctoral cohort's journey. CreateSpace.

- Iowa State Bar Association (ISBA) Real Estate & Title Law Section (co-author) (2010). *Iowa Land Title Standards: Eighth Edition.*
- Johnson, R.L.K. (2009). Anywhere the Wind Blows, There's Bound to Be Dust. *ISBA General Practice Newsletter.*
- Johnson, R.L.K. (2008). The Art of the Title Opinion. *ISBA General Practice Newsletter*.
- Johnson, R.L.K. (2008). Closing Forms. *ISBA General Practice Newsletter*.
- Johnson, R.L.K. (2006). Did You Miss the Solo & Small Firm Conference? *ISBA Iowa Lawyer Magazine.*
- Gorsline, M.C. & Johnson, R.L.K. (Fall 2004) "The United States system of organ donation, the international solution, & the Cadaveric Organ Donor Act: And the winner is...", *Journal of Corporation Law, 20*(1).

PROFESSIONAL SPEAKING ENGAGEMENTS

<u>Upcoming</u>

- Keynote The Way Up Conference (Nov. 2025)
- Leader Panel Taking Up Space Conference (Sept. 2025)
- *President's Panel* EAB New Presidents Intensive (2025)
- *Keynote* Elevate: Talent Development Summit, ATW Training Solutions (2025)
- President's Panel What Matters Most: Navigating the Current Moment Spring Meeting, National Assoc. of Independent Colleges & Universities (NAICU) (2025)
- Women Presidents Panel Annual President's Institute, Council for Independent Colleges (CIC) (2025)
- *Keynote* Fail Forward (2024)
- Career Transitions & Higher Education Panel Principal Financial Women in Real Estate (2024)
- *Presenter* Danebod Folk Meeting (2024)
- CEO Mindset: Running the Business of You FemCity DSM Beyond Business Conference (2024)
- Keynote Releve Club (2024)
- *Keynote* West Des Moines Rotary Club (2024)
- American Keynote Speaker, Rebildfesten, Denmark's 4th of July Celebration Rebild National Park Society (2024)
- *Presenter* Tivoli Lodge, Danish Sisterhood (2024)
- *Keynote* FLC Chariton Annual Luncheon (2024)
- *Keynote* Dress for Success DSM Annual Luncheon (2024)
- CEO Mindset Unapologetically Bold, A Leadership Workshop for Women, RISE Breakfast Club (2024)
- Education to Workforce Panel Space Foundation Space Symposium (2024)
- Keynote Future U: Designing the Future You Want Annual Convention, Iowa Association of Student Financial Aid Administrators (2024)
- Keynote Nexus Club (2024)
- The Future of Higher Education Panel Future World of Work Summit, Greater Des Moines Partnership (2023)
- Keynote MoveHER (2023)
- Leader Panel EmpowHER Signature Event, Banker's Trust (2023)
- Future U: Navigating the Unpredictable to Lead Tomorrow Legacy NOW Leadership Conference (2023)

- 90 Ideas in 90 Minutes Speaker Des Moines Business Record (2023)
- Keynote Self Fluency: Unleash Your Unstoppable Amidst the Unpredictable Women of Vision, Altoona Chamber of Commerce (2023)
- Alternative Careers in Law Panel Drake Law School (2022)
- *Higher Education Presidents Panel* Way Up Conference (2022)
- Reimagining Relationships: Leading Boards, Businesses, & Benefactors Through Transformation – President's Institute, Credo Women in Leadership Initiative (2022)
- Futurists Panel Governor's Future Ready Iowa Summit (2022)
- Bold Conversations: Adapting & Thriving in Tomorrow's Work & Learning Ecosystem Panel – Future World of Work Summit, Greater Des Moines Partnership (2022)
- Keynote The Change Age: Agony or Adventure? NWIA AEA Superintendent's Meeting (2022)
- Keynote Imposter Syndrome: Leading When You Feel Like a Fake EmpowHER Luncheon (2022)
- *Higher Education Leadership Mastery (HELM)* President's Leadership Academy, Briar Cliff University (2021-2022)
- Increasing Donor Engagement & Giving with Alumni Annual President's Institute, Council for Independent Colleges (CIC) (2022)
- Mission Driven Organizations & Board Governance Leadership Siouxland (2022)
- *Keynote* Leadership Siouxland Graduation (2020)
- Innovative Curriculum & Pro Bono Clinic Fosters Student Success Annual Conference, Higher Learning Commission (2019)
- Education Session Leader Leadership Siouxland (2019)
- The 30%: New CEOs at Higher Education Institutions Panel The Way Up Annual Conference (2018)
- The Road Less Traveled: Paths to Higher Education Administration Panel The Way Up Annual Conference (2018)
- How to Strategically Engage Your President, Cabinet & Deans to Advance Institutional Fundraising Goals – National Conference for Community College Advancement, Council for Advancement & Support of Education (CASE) (2017)* (*selected as presenter, but unable to attend)
- Females, Philanthropy, & Fundraising: The Power of the Purse National Convention, American Association of Community Colleges (2017)
- College + Foundation Strategic Planning: 2 Plans, 1 Path National Convention, American Association of Community Colleges (2017)
- Farm Philanthropy: Harvesting Gifts of Farmland, Livestock & Crops National Rural Community College Alliance Conference (2016)* (*selected as presenter, but unable to attend)
- Community College Foundations: IRS Requirements & Tax Information Iowa Foundation Directors Conference (2016)
- Planned Giving 101 Iowa Lion's Annual Convention (2015)
- Utilizing Trusts in Farm Succession Planning Iowa Women's Landowner Conference (2014)
- Farm Business Law: Buying & Selling Farmland & Businesses NBI, Inc. (2014)
- Farm Lease Lingo Tama County Women, Land, & Legacy Conference (2014)
- *Keynote* Iowa Women's Landowner Conference (2013)
- Iowa Land Boundaries & Access Rights: Understanding Adverse Possession Half Moon Seminars (2012)

- Mandatory Mediation in Family Law ISBA Solo & Small Firm Conference (2010)
- How to Bill (Contingency Fee Agreements) ISBA Solo & Small Firm Conference (2010)
- Wind Energy Project Easements & Leases Drake University Law School (2010)
- Wind Energy: Dust in the Wind Landowner Issues to Watch for in Wind Farm Leases – ISBA Solo & Small Firm Conference (2009)
- Ethics in the Title Industry Iowa Land Title Assoc. NE Region (2008)
- *Title Guaranty* ISBA Solo & Small Firm Conference (2006)
- Wrap-Up Experts Panel ISBA Solo & Small Firm Conference (2006)
- *Closing Experts Panel* Iowa Title Guaranty Conference (2006)

PROFESSIONAL LEADERSHIP & INVOLVEMENT - PRESENT

- Banker's Trust, Community Board
- Big Brothers Big Sisters of Central Iowa, Board of Directors
- Des Moines Embassy Club, Board of Directors Vice Chair
 - Nominating Committee Member
- Downtown DSM, Board of Directors
- EAB National Presidents Advisory Council
- Greater Des Moines Committee Member
- Heart of America (HOA) Athletic Conference, National Association of Intercollegiate Athletics (NAIA), Council of Presidents
- Iowa College Foundation (ICF), Board of Directors Vice Chair Executive Committee Member
- Iowa Association of Independent Colleges & Universities (IAICU) Vice Chair
 - Executive Committee Member
- Iowa Student Loan Liquidity Corporation, Board of Directors
- National Association for ELCA Colleges & Universities (NECU), Board of Directors
 Vice Chair
 - Executive Committee Member
- National Association of Independent Colleges & Universities (NAICU), Board of Directors
 - Tax Policy Committee Chair
 - Executive Committee Member
- National Association of Intercollegiate Athletics (NAIA), Path Forward Task Force
 Member
- NEXUS Executive Women's Alliance, Member
- Rotary International, Des Moines AM Club, Member
- SEED Coalition (*fka* Iowa & Minnesota Campus Compact), Board of Directors Membership Committee Chair
- Terrace Hill Gala Committee

PROFESSIONAL LEADERSHIP & INVOLVEMENT – PAST

- Above & Beyond Cancer, Celebrity Skydiver (2023)
- American Land Title Association (ALTA), Closing Committee Member

- Council for Independent Colleges (CIC), Pioneering Presidents
- Council for Resource Development (CRD), National Conference Awards Committee
- D.A.R.E. Montezuma, Co-Founder & President
- Girls, Inc. of Sioux City, Board of Directors
- Great Plains Athletic Conference (GPAC), National Association of Intercollegiate Athletics (NAIA), Council of Presidents
- Greater Des Moines Habitat for Humanity, Women Build Co-Chair (2024)
- Grinnell Regional Medical Center (GRMC), Board of Directors
 Secretary
 - Trustee Organization & Education Committee Member
- Grinnell Regional Medical Center (GRMC) Clinical Integration Network, Board of Directors
 - Governance Committee Member
- Heart of America Athletic Conference, National Association of Intercollegiate Athletics (NAIA), Strategic Plan Steering Committee Member
- Iowa Association of Community College Trustees (IACCT), Vice Chair Work Alike Groups
- Iowa County Attorney's Association (ICAA), Associate Director
- Iowa Land Title Association (ILTA) County Land Record Information System (CLRIS) Task Force Member
- Iowa Sister States, Board of Directors
 Governance Committee Chair
- Iowa State Bar Association
 - Ad Hoc Committee Member
 - Alternative Dispute Resolution Section Council Member
 - Family & Juvenile Law Section Council, ADR Committee Member
 - General Practice Section Council, Chair
 - Vice Chair
 - Judicial Administration Committee Member
 - Law Practice Management Committee Member
 - Real Estate & Title Law Section Council, Chair
 - Real Property Committee Chair
 - Title Standards Committee Member
- Iowa Supreme Court Unauthorized Practice of Law Commission Member
- Iowa Valley Community College, Paralegal Program Academic Advisory Board Member
- Leadership Siouxland Board of Directors, President Vice President Secretary
- Monte 2020, Member
- Montezuma Community Foundation, Co-Founder Vice President
- Montezuma Community Schools Facility Planning Committee, Co-Chair
- Montezuma Music Boosters, President
- National Association of Independent Colleges & Universities (NAICU), Student Affairs Committee Member
- Poweshiek County Bar Association, President
- Poweshiek County Compensation Board, Treasurer Representative
- Poweshiek County Inheritance Tax Appraiser
- Poweshiek County Judicial Nominating Commission Member
- Poweshiek County Mental Health Hospitalization Referee
- Poweshiek Leadership Program Advisory Council, Member

Graduate

- State of Iowa Governor's Drug Abuse & Education Advisory Council, Member
- Victory Kid Sports, Iowa Board of Directors
- Wartburg College Alumni Association Board, President
 Vice President
- Wartburg College Board of Regents
 Institutional Advancement Committee Member
 Enrollment Management Committee Member
 Presidential Search Committee Member
- Wartburg College Planned Giving Advisory Council Member
- Way Up Conference, Planning Board Member Keynote Speaker Committee Chair Program Committee Member
- West Des Moines Chamber of Commerce Visionary Leaders Forum

HONORS & AWARDS

- Hall of Honors Professional Accomplishments, Clinton High School (2025)
- Woman of Influence, Des Moines Business Record (2024)
- Woman on Fire, FuseDSM Breaking Barriers (2024)
- ASU + GSV Summit Scholarship Recipient (2024)
- Pioneering Presidents & Board Chairs, Selected President, Council for Independent Colleges (CIC) (2024)
- Best Workplace/Company Culture, FuseDSM (2023)
- Excellence in Education Award, Delta Kappa Gamma, Tau Chapter (2023)
- Inspiring Women of Iowa Inspiring Advocate for Women, Girl Scouts of Greater Des Moines (2020)

LICENSES

• Licensed Attorney, State of Iowa